

# David D. Davis, MBA

Global Executive

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## **Specialties**

 Executive Leadership • P&L Management • Turnaround Management • Customer Facing / Relationship Management • Strategic Culture Change • Acquisition
 Integration • Brand Management • Talent Identification • Contract Negotiation • Strategic Sourcing • Sustainability and Safety Integration • Stage Gate Project
 Management • Supply Chain Integration (across multiple distribution platforms) •
 Product Management • Pricing Strategy • OWC Management • EBITDA Performance

## Summary

My journey has been a combination of education, training, and real world experiences in diverse areas of the two corporations for which I have worked with the intent of becoming a global executive leader with the skills necessary to take on successively larger P&L responsibilities. I have been asked to take on the most difficult assignments with the goal of turning underperforming businesses into a winner. I have succeeded in doing so, in even the most difficult economic circumstances. Having had the opportunity to run business units and global functions with different needs and varying missions, I know that consistent principles, articulating a mutually beneficial vision, and expecting success are the critical success factors. I find it rewarding to lead people to have greater success than they thought possible.

#### Experience

#### **Global Director of Purchasing (VP)**

AkzoNobel Coatings, Inc . | Wood Finishes & Adhesives HQ Louisville, KY



Directly responsible for group of seven corporate procurement professionals spread across the globe who buy multiple categories across all of our business unit platforms as well as matrix responsibilities for purchasing teams in the Global Regions: AMERICAS, EMEA, and APAC with direct responsibility for the Wood Finishes and Adhesives business. My portfolio responsibility is greater that .5 Billion USD. Our top priority is to meet the demands of our customers by balancing a lean portfolio of high demand products delivered on time at the lowest cost. Our strength in achieving this priority is based on having a direct link to the business strategy, using innovation as a driving force, and embedding best practices uncovered by operating in a continuous improvement culture.

## Director of Commercial Vehicles (OEM & Aftermarket) & Sign

AkzoNobel Coatings, Inc | Automotive & Aerospace Coatings HQ: Norcross, GA

- ✓ Managed three different business segments with combined revenues over \$70M
- ✓ Included two largest customers in A&AC BU (Navistar and Oshkosh)
- ✓ Secured new five year agreements with both and improved margins.
- ✓ Gained additional \$15M USD contract for IC Bus business in process.

\*Through April while in the job

✓ Over \$1.5M in operational cost savings in 2010 and 2011

Percent Growth to PY	2010	2011	2012*
Revenue	122%	116%	118%
Gross Margin	124%	119%	106%
Local Operating Income	151%	142%	125%

In the 28 months following the economic collapse of 2008, Revenue grew 181%. During the same period GM & LOI grew 170% and 290% respectively. The GM/REV increased 4% and OWC improved 7%.



## **Global Brand Manager – Commercial Vehicles**

AkzoNobel Coatings, Inc. | Automotive & Aerospace Coatings HQ: Amsterdam, The Netherlands

- ✓ Responsible for product management of all commercial vehicle brands globally
- ✓ Rationalized 30% of the portfolio
- ✓ Developed the Single Stage Product Strategy in use today
- ✓ Developed project strategy for LV650 introduction

Region Manager –Stores and Distribution National Sales Manager –OEM & Fleet Zone Manager –(NAPA) Region Manager –(NAPA) Sales Representative –(NAPA)

The Sherwin-Williams Company

HQ: Cleveland, OH

- ✓ Promoted four times in 11 years
- ✓ Largest budget \$60M USD revenue with 10 direct reports
- ✓ Tagged as turnaround specialist. Would come into underperforming units, assess the issues, make necessary changes , and drive culture change .
- ✓ Key stakeholder in development and commercialization of Genesis product line.

AkzoNobel

December 2005 – February 2008



1994 - 2005



Experience (continued)	
Teacher and Coach	
Deerfield-Windsor High School Albany, GA	1992 - 1994
✓ 9 <sup>th</sup> Grade English	
✓ 8 <sup>th</sup> Grade Computer and Study Skills	
✓ Varsity and Junior Varsity Football	
<ul> <li>✓ Varsity Baseball</li> <li>✓ Junior Varsity Girls Basketball</li> </ul>	
Insurance Agent	FARM
Georgia Farm Bureau	Groegia
Monroe, GA	1990-1992
<ul> <li>Licensed agent: property and casualty, automobile, life and health</li> </ul>	
Education	
INSEAD	INSEAD
Executive Education Advanced Management Program	The Business School for the World"
Fontainebleau, France	2010
Kennesaw State University Masters of Business Administration (MBA)	Egratuan
Kennesaw, GA	Cole College of Business
✓ 4.0 GPA with Honors   Beta Gamma Sigma	2000 - 2002
The University of Georgia	(II)
Bachelor of Science, English (BS)	The University of Georgia
Athens, GA	1986 - 1991

**Notable Achievements** 

#### 2011 "The Winner" Award

Given to the leader of the unit that demonstrated the best financial performance over budget in the areas of volume and revenue growth, EBITDA growth, and OWC improvement.

#### INSEAD 2010 "Innovation Project Winner"

As chosen by CEO and participating executive committee members (TEAM 5)